

Risk Management

Learning program



Target audience



- Senior and middle management, risk managers, internal controllers, internal auditors, business process analysts.

Why PwC Academy?



- Best practice and expertise of PwC professionals.
- Systematic approach to training.
- Case studies and examples of risk registers, risk rankings, risk maps.
- Specially designed study materials.

Timing and delivery



16 hours

Sessions are delivered virtually:

- 4 webinars (from 9.00 to 13.15 CET)

Learning objectives:

- 1 Identify and evaluate risks and their sources that can impede the implementation of strategy.
- 2 Diagnose significant, unusual and emerging risks to which the business is exposed.
- 3 Develop and implement appropriate risk mitigation.
- 4 Design and implement risk reporting systems and communicate to both internal and external stakeholders.
- 5 Advise on the application of the risk management policies and industry best practices.



Topics to be covered:

What is risk?	<ul style="list-style-type: none">• What concepts do people use to characterise risks?• To what extent are risk perceptions influenced by emotional factors?• When people make mistakes about risk, is it because they are ill-informed or because they were unable to do better?
Evolution of modern risk management	<ul style="list-style-type: none">• Risk management standards.• Benefits of integrating ERM with business.• Components and principles of COSO 2017.
ERM component No.1 – governance and culture	<ul style="list-style-type: none">• Board risk oversight.• Board risk oversight• Establishment of operational structures• Defining the desired culture.• Demonstrating commitment to core values.• Attracting, developing and retaining capable individuals.
ERM component No.2 – strategy and objective-setting	<ul style="list-style-type: none">• Business context analysis.• Definition of risk appetite.• Evaluation of alternative strategies.• Formulating business objectives.
ERM component No.3 – performance	<ul style="list-style-type: none">• Risk identification.• Risk severity assessment.• Risk prioritization.• Risk response measures.
ERM component No.4 – review and revision	<ul style="list-style-type: none">• Assessment of substantial changes.• Review of risk and performance.• Pursuing improvement in ERM.
ERM component No.5 – information, communication and reporting	<ul style="list-style-type: none">• Use of information and technology.• Communication of risk information.• Risk, culture and performance reports.• ERM monitoring and self-assessment.

Contact



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